

**CAPE COD REGIONAL GOVERNMENT - ASSEMBLY OF DELEGATES
HARBORVIEW CONFERENCE CENTER @ 4:00 PM
BARNSTABLE COUNTY COMPLEX
3195 MAIN STREET
ROUTE 6A, BARNSTABLE, MA 02630**

APPROVED Journal of Proceedings - October 3, 2018

Call to Order

Speaker MCAULIFFE: It's 4 o'clock. I'd like to call the meeting to order. This is the Cape Cod Regional Government, Assembly of Delegates. It's Wednesday, October 3rd, 2018, at 4 p.m. We are in the Harborview Conference Center at the Barnstable County Complex.

I would like to start with a moment of silence to honor our troops who have died in service to our country and all those serving our country in the Armed Forces.

Speaker MCAULIFFE: Thank you.

Please rise for the Pledge of Allegiance.

(Pledge of Allegiance.)

Speaker MCAULIFFE: Would the Clerk please call the roll?

Roll Call Attendance

Present (67.47%): Ronald Bergstrom (2.84% - Chatham), Mary Chaffee (4.55% - Brewster), Lilli-Ann Green - (1.27% - Wellfleet), Peter Hughes (5.67% - Harwich), James Killion (9.58% - Sandwich), E. Suzanne McAuliffe (11.02%-Yarmouth), Deborah McCutcheon (0.93% Truro), Susan Moran (14.61% - Falmouth), Thomas O'Hara (6.49% - Mashpee), Brian O'Malley (1.36% - Provincetown), Linda Zuern (9.15% - Bourne).

Arriving Late (23.65): Christopher Kanaga (2.73% - Orleans – 4:30 PM), Patrick Princi (20.92% - Barnstable – 4:35 PM).

Absent (8.88%): John Ohman (6.58% - Dennis), VACANT (2.30 – Eastham).

Clerk O'CONNELL: Madam Speaker, you have a quorum with 67.47 percent of Delegates present and 32.53 percent absent.

Speaker MCAULIFFE: Thank you.

Approval of the Calendar of Business

Speaker MCAULIFFE: Is there a motion to approve the Calendar of Business?

Delegate O'MALLEY: So moved.

Speaker MCAULIFFE: Second?

Delegate MORAN: Second.

Speaker MCAULIFFE: Any discussion? All those in favor? Aye.

Any opposed? **It passes unanimously.**

Approval of the Journal of Proceedings of 9-19-18

Speaker MCAULIFFE: And then a motion to approve the Journal of September 19, 2018? Yes, Delegate O'Malley.

Delegate O’MALLEY: Madam Speaker, I have reviewed the electronically distributed Journal of September 19th and move its approval.

Delegate HUGHES: Second.

Speaker MCAULIFFE: Any discussion? All those in favor? Aye. And any opposed? Thank you. It passes unanimously.

Summary and Communications from the Board of Regional Commissioners

- **Commissioner Cakounes reported on the special meeting of 9/27/18 that took place at the Old Courthouse related to the 1774 Cape Cod Independence Day**
- **Symbolic declaration scroll was created at the 9/27/18 observance and will be circulated to Assembly Delegates and each municipality**
- **Commissioners approved and adopted a Barnstable County Committee Handbook**
- **Commissioners will prepare an FY20 budget message next week**
- **Commissioners authorized the drafting of a new lease for the County Farm**
- **Maintenance work is being scheduled in Fairhaven on the Codfish Dredge**
- **Commissioners agreed to and signed a 5-year contract with Kristy Senatori who will now be the Executive Director of the Cape Cod Commission**
- **Commissioners held a special workshop meeting to review the Human Rights Commission ordinances with work continuing through the month of November**

Speaker MCAULIFFE: Next up is our communications and report on County issues from the Board of Regional Commissioners. We have Chairman Commission Cakounes here. Welcome.

Commissioner CAKOUNES: Could I indulge you to take one of those; take one and pass it around and I’ll pick it up when it’s done. Thank you. I’ll get to that in a moment, Madam Speaker.

I’m here to report to you on two meetings. Our September 27th meeting, which I am very, very pleased to report was a special meeting and it went extremely well. There were some members that attended from the Assembly of Delegates and Mr. O’Hara from Mashpee was there; Linda Zuern from Bourne was there.

We had a special meeting. It was held at the Olde County Courthouse on 3046 Main Street. I’m going to go through the business. This was really basically our bulletproof business stuff. We kept the agenda real, real small because of the special event.

Basically, we just authorized approval of a couple of part-time positions, and we authorized the request from a Doxie Day for use of the grounds. We also had a creation of a new fund for a USDA grant.

And then the very special one and why we had it on the 27th was we had a presentation from the Tales of Cape Cod, and that presentation was in regard to the Cape Cod Independence Day. The document that I am passing around now is a copy of the document in which we reconstructed, if you will, from different news reports of the time, 1774, and we symbolically signed that document.

I also want to say for the record that prior to calling the meeting to order as you do here, Madam Speaker, our meeting was scheduled at 4 o’clock which is, again, not only a different day but a different time. And at 4 o’clock, subsequently, at the same time in

Sandwich your Delegate Jim Killion, James Killion actually rang, ceremonially rang the bell that originally hung in the Olde County Courthouse calling the court to order. So our meeting was actually called to order by the ringing of the bell in the town of Sandwich simultaneously with us beginning the meeting at 4 o'clock here at the Olde County Courthouse.

That event was extremely well attended. We had over a hundred people there. The presentation from the Tales of Cape Cod included a presentation from a gentleman by the name of Mr. Raphael. Mr. Raphael is a noted historian who actually flew in from California to participate in this event, and we were very, very proud to have him there. So, again, as I mentioned earlier, there was at least a hundred people that were in attendance.

Not only did the County Commissioners sign the document, but then we also created a scroll, and I have it here for your viewing. And, also, if you would like, Madam Speaker, you could have people sign it today. If the Assembly wants to sign it, I can put it over there or what we're doing is we're offering the scroll to actually go around to different Selectmen, Boards of Selectmen, City Councilors, and also historical organizations and historic groups.

Now because there's only one of these, there is a schedule that we're putting together as to who gets it next. It has been to the town of Sandwich. I am proud to say that I attended the Selectmen's meeting, along with Mr. Killion, on the 27th, and the Town of Sandwich was the first board to actually sign it. And I also thought that was good symbolically because the group that actually started the -- not uprising but certainly the gathering, it started in Sandwich and then they walked from there to the Olde Courthouse back in 1774.

Subsequently, the Town of Harwich, your representative from Harwich has taken it, and the Board of Selectmen in Harwich have signed it, and I believe it's on schedule next to go to the town of Brewster; I think the 23rd?

Delegate CHAFFEE: The 22nd.

Commissioner CAKOUNES: The 22nd, thank you, of October. So it will be available, and I gave you the document that you see because that is the actual script that is written on this scroll when you roll it all the way out. Now right now we've only had -- not only did we have the people at the event sign it, but we were very pleased to have the Superior Court Judge Rufo was there and his assistant, and we also had three direct descendants from the original signatories that were there. So they signed it first. I allowed the judges -- I mean the descendants to sign first, then the judges to sign, and then we opened it up for the general public.

So the only other thing I would like to do just, if you can indulge me, Madam Speaker, is I would like to also publicly again thank not only the Tales of Cape Cod; they did a great job helping me and the Commissioners put this event together, but also the -- we had a number of different groups help us. The Yarmouth Minuteman showed up in their period-correct garb, if you will, and also members of the Liberty Chalkboard showed up and helped us quite a bit in hosting the event. And, again, as I've done already, thanked Jim for helping me in Sandwich with ringing of the bell.

So that pretty much concludes the 27th. And if you want, I'll go directly to today's and then we can go back for questions?

Today's meeting was relatively quick. We did finally vote the Barnstable County Committee Handbook. And, again, I want to publicly thank Janice O'Connell, your

Clerk, for helping us with that. She did an excellent job, and now we'll be finally compiling it and getting it ready to be distributed.

We talked about the FY2020 Budget Message; FY20 Budget Message was actually due the first week of October. And because of just my neglect, I forgot to put it on the agenda, so we will have the budget message out at our next week's meeting.

Then, again, we had probably a number of grants that we have accepted because, again, it is that time of year. Grants affiliated with the Children's Cove for \$140,000; one affiliated with the SHINE Program for \$70,000; we also had a \$20,000 grant that we've accepted to purchase Narcan, and this is a new program that we're going to be running here in the County where we'll actually be the distributors, if you will, for these Narcan kits.

We did authorize the award of the lease at the County Farm. Now I want to be clear on that, this was only an authorization of the award of the lease, which means that we reviewed all the people who responded to the RFP, and to my knowledge there was only one, and there was only one that met all the criteria. So this action today was just recognizing that and giving the authority to staff to now draft the lease itself, and as you know, that lease will be before you.

We had to authorize an award for a contract to do some work on the Codfish that's going to be off to Fairhaven Shipyard as soon as the weather is permitting, and the tides are right because it is a barge and it moves slowly for that distance. And we had also another acceptance of a grant of \$91,000 for the tobacco program.

And more importantly and most importantly today, we went into Executive Session, and pursuant to Massachusetts General Law 30A, 21 Section (a)(2) for contract negotiations, and I'm very pleased to announce that we have come to an agreement with a contract with Kristy Senatori. She is no longer your Acting Executive Director of the Cape Cod Commission, but as of today, she is now officially the Executive Director of the Cape Cod Commission. And I want to thank her again publicly for the work that she's put into this job and this office, and I'm very pleased, very pleased that we were able to come to an agreement for the next five years securing her appointment.

After we came out of Executive Session, I did read, and we did vote the signing of the contract in Open Session as is required by law.

The only other thing I have to report on today is we had a special meeting. It was a workshop meeting and it was to go over the ordinance that created the Human Rights Commission. And after about an hour and a half of a lot of really good discussion, I am very pleased to report that I think the committee, this little subcommittee, the two members of the Assembly, by the way, are on the subcommittee, are very much on the same page, and I feel very confident that we're going to come forward with a much better ordinance that actually reflects what we do and what we want to do in the future and how we want to go forward.

The committee decided that we were going to wait because of some conflicts of people being able to attend in two more weeks. So we're going to wait until the first Wednesday in November to actually get together and bash out a draft ordinance at that point. The way I understand it or the way I see it, that will probably take two more meetings. Then, at that point, it will go public for some more input and then, quite frankly, it will go to the County Commissioners to tweak it and put in whatever they want to make final adjustments, and then it will come here for your approval, and then go back to the County Commissioners

as any ordinance does. So if we keep moving on it, we're hoping that maybe that ordinance will be prepared and in front of you sometime in late November. But, we'll see.

And other than that, I'll open it up for any questions through you, Madam

Speaker.

Speaker MCAULIFFE: Yes, Delegate Chaffee.

Delegate CHAFFEE: If it's convenient, can you tell us the date for Doxie

Day?

Commissioners CAKOUNES: I think it was last weekend.

Asst. Admin. STEPHEN TEBO: It was last Saturday.

Commissioner CAKOUNES: Yes.

Delegate CHAFFEE: Oh, thank you.

Commissioner CAKOUNES: Sorry.

Speaker MCAULIFFE: Delegate O'Malley.

Delegate O'MALLEY: Please; I have two questions. The first is there's some reference, and I don't know where I found it, about reference to the lease of the County Farm.

Commissioner CAKOUNES: Yes.

Delegate O'MALLEY: It explained that that lease was going to go for under a thousand dollars a year.

Commissioner CAKOUNES: That's correct, \$625, I believe, was the figure.

Delegate O'MALLEY: Given our history of leases that were absurdly unfair to the County, how does this pass the smell test for the farm?

Commissioner CAKOUNES: Well, first of all, you need to know that the County lease is -- the one that we put out now, the RFP that we put out now, as I explained to this board before, is not for the entire 98 acres. It's for parcels which are designated and referred to as parcels. They are plots of land, if you will. And each one of those plots of land or small groups of those plots of land is designated as a parcel. So that now the bidder has designated areas that he's going to have control over instead of presently having control over the whole 90 acres; number one.

Number two; if you do any calculations or if you look into it, agriculturally-zoned land and land leased for agricultural purposes is very, very low in value. In fact, I believe it was said at our meeting today by Commissioner Beaty who actually called the Department of Agriculture, and I think he said that the figure is less than \$50 an acre is what the average, state average is on agricultural land.

So with that, those two figures, I think you will be surprised that we probably did okay by only getting \$620 a year. However, I also want to point out that there was only one applicant for the RFP, so we didn't have an awful lot to choose from and that applicant did meet all the requirements under the RFP.

So I hope that answers some of your questions.

Delegate O'MALLEY: Question there, are you saying the state average is \$20 an acre per year?

Commissioner CAKOUNES: Yes.

Delegate O'MALLEY: Or \$50 an acre per year?

Commissioner CAKOUNES: Yes.

Delegate O'MALLEY: Pretty inexpensive. Okay.

Commissioner CAKOUNES: Yes.

Delegate O'MALLEY: It seems like a sweetheart of a deal.

Commissioner CAKOUNES: It is. It is if you want to become a farmer and you want to lose the rest of your savings that you've worked for up until this point and move forward. Take that from someone who has right now control over 63 acres of land.

Delegate O'MALLEY: Got it.

Commissioner CAKOUNES: And continues to lose money on a yearly basis.

Delegate O'MALLEY: I won't push that.

Commissioner CAKOUNES: There you go.

Speaker MCAULIFFE: Oh, I'm sorry; you have a --

Delegate O'MALLEY: The second comment, Leo, first of all, my congratulations on the event, the Declaration of Independence piece and all the surrounding pieces that -- however, especially apropos of our Human Rights Commission discussion today, I want to comment and ask that as this makes the rounds, there's a line in this that I find very critical.

Commissioner CAKOUNES: This document?

Delegate O'MALLEY: Yes. At the end of the first paragraph --

Commissioner CAKOUNES: That's directly from 1774.

Delegate O'MALLEY: -- one of the things that is objected to is the introduction of popery in some parts of British America. Now, let's be clear, popery is Catholicism. This is a form of religious intolerance that we should at least be talking about when we circulate this document that our leaders talked this way and it's an issue that we're still struggling with. It's specifically prohibited in our -- in the old profounding documents of the Human Rights Commission, that it's one of the protected classes, obviously, religion.

So I simply want to pass this for this is a historic document.

Commissioner CAKOUNES: Absolutely.

Delegate O'MALLEY: And we, obviously, have changed our sensibilities.

Commissioner CAKOUNES: Unless you think that we're trying to --

Delegate O'MALLEY: No, I don't --

Commissioner CAKOUNES: -- relieve ourselves from the British rule in 2018; then I guess you could consider it some kind of a statement document, but it's definitely a historic document and was --

Delegate O'MALLEY: It's a historic document, and I think as it makes the rounds, we should be prepared to actually address that issue that there were attitudes that were held at that time that are no longer considered to be acceptable.

Commissioner CAKOUNES: If I make the presentations when this document makes the rounds, I will be sure to point that out, as I do always point out the fact that the reason why the document or these people, 1,500 of these people came to the courthouse in protest was in direct relations to the British government that imposed tariffs on us --

Delegate O'MALLEY: Yes.

Commissioner CAKOUNES: -- and why the Boston Tea Party happened.

Delegate O'MALLEY: Understood.

Commissioner CAKOUNES: It's amazing here we are --

Delegate O'MALLEY: Understood and support.

Commissioner CAKOUNES: -- 240 years later and we're still concerned about tariffs and imports of things and goods. So a lot has changed, Brain, but you know

what, a lot is still the same too.

Speaker MCAULIFFE: Exactly. Delegate Bergstrom.

Delegate BERGSTROM: Yes, well, Delegate O'Malley stole my thunder because I picked up on that line too, you know, and it says, "Reaffirmed and ratified on this day if September 27, 2018." Well, I recognize that it's a historical document and, you know, things were different then. But I mean it's -- if it says something against black people or, you know, Hispanics, we'd have people at the door with signs and so on.

So I don't have any objection to the historical reenactment, but I think we should point out in pushing this document around that --

Commissioner CAKOUNES: I'm not pushing the document on anyone. They're welcome to ask to receive it and sign onto it if they'd like.

Delegate BERGSTROM: I'm not -- I mean --

Commissioner CAKOUNES: We're not asking anyone to take it. No one's being forced to do anything.

Speaker MCAULIFFE: Thank you.

Delegate BERGSTROM: One more thing is that the County Farm, I brought this up before and this is just a comment; if we had given some public benefit, let's say we gave out ten lots for a community farm/community garden and we got a hundred dollars a lot for the summer, we'd actually get more money than we're getting on this lease. So, I mean I -

Delegate O'MALLEY: Yes.

Commissioner CAKOUNES: That's a hundred percent true. You would also have ten people to deal with. You'd have ten different people applying ten different fertilizers, ten different managements of their farm plot. You would have concerns of what nitrate moaning or what they're bringing there, what they're putting on the property.

So coming with a community gardens kind-of situation also brings also a lot more liability than having a certified organic farmer, who has been on the property for almost 10 years now, who has shown to be an excellent steward of the land and is working very well with County staff, I would argue that I think it would be in the best interest for the County to keep him there.

Delegate BERGSTROM: All I know is that they have community gardens in every town on the Cape.

Speaker MCAULIFFE: Okay. Delegate Hughes.

Delegate HUGHES: Thank you. I'll just change the subject, Madam Speaker. On the grant for what I'll just call "Smoking Cessation," tobacco grant?

Commissioner CAKOUNES: Yes.

Delegate HUGHES: Could we get a presentation at some point in the future just on what that's all about, and I'll just call it a war on smoking, if you will, of how we're doing with that?

Speaker MCAULIFFE: Okay.

Commissioner CAKOUNES: We're actually winning it, and I highly suggest you the gentleman come in because there is a lot going on and I asked today, there's an influx of -- I want to say "huffing" but that's not the right word.

Delegate O'MALLEY: Vaping.

Speaker MCAULIFFE: Vaping.

Commissioner CAKOUNES: Vaping, which now is the new thing that they are combating with these funds. And because the law is not changing quick enough to keep up with the times of the modern usage of these things, it's not clear as to how much taxation we can get by products that are considered vapors because they're not officially tobacco. Although, he did explain to us that a lot of these do have tax implications on them, and that's important because that's where our \$90,000 come from, the taxes that we're collecting on these uses of these products.

So thank you for bringing it up, Mr. Hughes, and I would suggest the Speaker have the gentleman come in.

Speaker MCAULIFFE: Thank you. Anyone else? Yes, Delegate Chaffee.

Delegate CHAFFEE: Madam Speaker, if the agenda permits, I'd also like to know more about the Narcan grant that --

Speaker MCAULIFFE: Okay.

Commissioner CAKOUNES: The only thing I can tell you about the Narcan grant, I think if you do want to schedule it, it would be really a very small presentation. I may be able to answer your questions because we did ask a lot of questions today at our meeting.

Basically, there is an earmark in the state budget; it's \$20,000. It comes directly to the County. The County will be purchasing -- I had it in my notes but I want to say 287 Narcan kits. And then once those kits come into our possession, 281 kits will be purchased with that \$20,000. And once those kits come into our possession, our staff is going to sit down with the first responders and a number of other qualified people who can have access to this, and they're going to formulate a distribution method so that we'll know that, you know, this particular area wants to have ten in standby in their facility; this one wants five, so we'll be distributing them from here. And then, again, the bulk will stay here if they need to be replenished.

So that's all I know and, certainly, if there's any more and, again, I'm sure staff will be more than happy to come in and give you some more information on that. It's a relatively new program though, so until they get this allocation board, I will use as a term; I'm not sure if she'll be able to give you much more information than that because we really -- we asked that, you know. Who distributes it? How is it going to be? Who's in line for it? And that's all what they're going to be working out after they get the actual allotment.

Speaker MCAULIFFE: Thank you.

Delegate CHAFFEE: Thank you.

Speaker MCAULIFFE: Anyone else? All set. Thank you, very much.

Commissioner CAKOUNES: Okay. If there's any interest in the scroll, please let me know. If not, I think I'm going to officially hand it over to the Delegate from Brewster. And after she gets it back, we'll have it so that if anyone else is interested in it, they can certainly ask.

Speaker MCAULIFFE: Thank you.

Summary and Communications from Cape Cod Commission Kristy Senatori and Staff regarding draft of RPP overview of proposed changes

- PowerPoint presentation made to Assembly Delegates
- RPP updated every 5 years and will come to the Assembly for approval after the 60-day comment period ends on 11/19/18

- **Regional Policy Plan (RPP) taking a systems-based approach**
- **RPP will integrate planning and regulation and look at three systems, the natural, built systems, and community systems**
- **The 230 minimum performance standards that currently exist in the RPP has been difficult to administer and for developers**
- **CCC trying to be responsive to those concerns and hopes the new approach will streamline regulation, make the process smoother and quicker**

Speaker MCAULIFFE: Next on our agenda are communications from the Cape Cod Commission Executive Director Kristy Senatori and staff regarding the draft of the Cape Cod Regional Policy Plan, which is also known as the RPP and overview of proposed changes.

This is before us even though this is part of our duties to approve changes to the Regional Policy Plan that is updated every five years; the Assembly is required to approve those changes. So even though this will be before us in an official capacity, I asked the Executive Director and staff to come in and give us just an overview so that we're not seeing it for the first time when it comes in for some people. And for other people who are more familiar with it, it might not hurt to have kind of a first run at it, so to speak, before it comes before us. Kristy.

Executive Director KRISTY SENATORI: Okay. Great. Thank you. And we were prepared to make those presentations last week, but I know we pushed on two hours at your last meeting, pushed over an hour so we're glad to be back today.

And as the Speaker mentioned, the Commission is required to prepare an updated Regional Policy Plan. Typically that's done every five years. Our last major rewrite or overhaul of the document was in 2009. We made some edits in 2012, and we've initiated this update process actually a couple of years ago, and it's been a lengthy process of updating the plan and the most intensive really development of the plan has happened in the last six or so months. We have reached a lot of external audiences and a lot of the feedback that we've received is really the community's looking for some streamline regulation -- streamlining those regulatory processes, addressing capital facilities and infrastructure, and working with local communities to ease the Local Comprehensive Planning process.

So as the Speaker mentioned, the draft is out for public comment currently, and it will be coming back to you, all, at some point within the next couple of months. This document is a County ordinance, so it will need your review and potential approval at some point.

So what we wanted to do was just provide a very high-level presentation, an overview today of some of the changes that you'll see in that plan. I wanted to just articulate some of the highlights and then Sharon Rooney, our Chief Planner, is going to go through it in a little bit more detail. We're happy to answer questions, but I just did want to reiterate that this will be back before you in a much more detailed manner, hopefully, in the coming couple of months.

So just wanted to kind of highlight five areas where we have -- are shifting our focus in this new update to the plan. This Regional Policy Plan update is taking a systems-based approach. It's really trying to integrate planning and regulation. So we're looking at three systems, the natural, built systems, and community systems. And so rather than looking

at issue areas in a silo, we're able to look at these systems and balance the impacts and the functions of those systems.

We're also using goals and objectives and really taking a look back at the goals in the Cape Cod Commission Act and deriving the goals and objectives that are put forward in this new plan using those values that are in the Cape Cod Commission Act and really the structure in which the planning work will take place and the regulatory review lies is within those goals and objectives.

We also have identified placetypes and these are, and Sharon's going to go into some detail on what these different placetypes look like, but they recognize and support the different and unique places that are -- that do exist across the Cape, and that gives us a framework within to look at those goals and objectives within the different placetypes across the Cape.

A new emphasis on regional, capital, and infrastructure planning; we're using the Local Comprehensive Planning process. It's a goal of this plan.

And then lastly what you'll see that we haven't done in the past is really looking at performance measures. This is really an ability for us to take a look 6-12 months even several years into the future to measure how well we are doing in meeting the goals and objectives so that we can make sure that this plan that we're putting in place is making an impact and we're responsive to those goals that are set forth in the Cape Cod Commission Act.

So it's very high-level and I'm going to turn it over to Sharon now to talk about the process and provide some highlights of the draft plan that's out.

Ms. SHARON ROONEY: Great. Thank you, Madam Speaker and members of the Assembly. So if you want to look at the screen behind you if you're willing to turn around. So, as Kristy said, I'm just going to give you a very high-level overview of what's in the plan currently in its draft state.

But before I do that, as Kristy mentioned, we have done a lot of outreach and homework before we started drafting this plan starting with a homeowner's survey in 2014. And at that time, we kicked off the process with three sub-regional hearings where we got some initial input on the 2009 Plan and was working and what wasn't working, gave us some early input, followed by some stakeholder meetings the following year where we introduce some new tools that we were developing including scenario planning.

In 2017, we also conducted a survey of second homeowners so that information is available and has been incorporated into this plan as well.

And then this year, we've had a number of subcommittee meetings by Regional Policy Plan Subcommittee reviewing draft elements and different issue areas. So we've had early input by our Commission members.

And now, as Kristy said, we're in the public process. We just started the 60-day public comment period a couple weeks ago when we were first here before you.

And some of the things that the key elements that we heard through all this early input was, first of all, our need to address housing issues on the Cape. It's no surprise to anyone but also to promote a more regional approach to capital infrastructure planning to ease the Local Comprehensive Planning process so we can encourage more towns to participate in that while protecting our natural resources and preserving our special character.

So this is just a slide showing you the 11 sections of the plan. I'm not going to

go into detail on those today but just cover a few highlights. But there are sections ranging from our responsibilities under the act to key challenges facing the region and recommended actions and performance measures.

But really our vision has been pretty consistent throughout the Regional Policy Plans. We've had this, first of all, to protect and preserve our region's special resources while focusing growth in existing centers of activity. And I'll describe a little bit more about what those are and the placetypes that is new to this plan.

And as Kristy mentioned, this plan is really focused on Cape Cod systems and a more integrated approach to the systems including, not surprisingly, our natural system such as our beaches and sand dunes, our built systems including our infrastructure, our bridges, our housing, our downtowns, and then, finally, community systems including housing or cultural resources and our people.

So for each of these systems, this is showing/describing the goals for each of these systems. So Natural Systems is obviously to protect and restore these systems, and our natural resources in the area of built systems is to protect and enhance the built environment and providing necessary infrastructure to support our healthy activity centers.

And then under Community Systems is to enhance and protect linkages between people, the environment, and our history. That's really vital to our way of life here on the Cape.

And so in the plan you'll see under each of these systems as Kristy mentioned, we still do have sort of so-called issue areas or specific issues that are covered that, you know, really have been consistent throughout the Commission's existence. Some of them a few of the names have changed but they are organized again under one of these systems.

And this is a page from the actual plan itself that goes into further detail under, again, each of these different issue areas such as water resources. There are goals and objectives for each of these issues that guide both our planning and our regulatory work going forward.

This is an example again from the built systems focused on these different issues including community design, infrastructure, and transportation. And then community systems including cultural heritage, the economy, and housing.

So now onto Cape Cod placetypes. So this is something new to this plan, really builds upon the last plan but enhances it by recognizing a series of, if you will, zones that progress from the most sensitive and least developed areas to the most developed areas with intense infrastructure.

So they range from natural areas consisting of our least developed and most sensitive resources through rural development areas that are more sparsely developed through suburban development areas that include both residential, commercial, and industrial areas.

And then recognize some special areas on the Cape that have historic character, maritime character. And then community activity centers is a new focus of this plan where we've identified areas of existing concentrations of community business and good form.

And then finally, industrial activity centers and then areas that are comprised largely of either our military base or transportation facilities across the Cape. So this approach recognizes that there are areas of common, natural, and built characteristics across the Cape that we all can recognize and work from from a planning and regulatory framework.

And then as Kristy mentioned, we are planning to measure our performance as

a region going forward. We've selected nine measures that we have data or can obtain data for including are we doing better in terms of protecting our habitat? Are our activity centers, are they thriving? Are they improving? Are we doing better in terms of providing high-wage jobs? Is our housing becoming more affordable and so forth? So we plan to measure these different areas during the next five years to see if we're making progress as a region. And if we're not, it's kind of an adaptive management approach where we could change direction if we need to if we're not achieving what we hope to.

And then finally recommended actions in the plan. There are many; these are some highlights here. We do plan to put together a regional housing strategy for the region, put a greater emphasis on regional capital planning, and streamlining the Local Comprehensive Planning process, and continuing our efforts in coastal resiliency planning, and then looking at and evaluating possible DRI threshold relief for particular areas.

And this is just a timeline of where we are today. So we have our first public hearing next week in Sandwich. The plan was released for comment on September 21st. And then we have three public hearings in October; one in Sandwich on the 11th, the 17th in Truro, and the 24th in Yarmouth. Then on November 19th, the public -- a 60-day comment period ends, and we have a brief period of time to complete any final revisions based on the comment we receive, and we anticipate being back to you in a late December time frame.

And that's the link to the update. If you want to download a copy of it and take a look at it, but we're happy to answer any questions that you might have as well.

Speaker MCAULIFFE: Thank you, very much. I had a question. Do you feel that this -- one of the issues that the town of Yarmouth had with the Regional Policy Plan as it's implemented is sometimes it's very challenging to redevelop as opposed to new development. Do you feel like this is addressing a little bit more of the redevelopment issues?

I know I saw a little bits and pieces of helping with Local Comprehensive Planning and things like that. But the issues of trying to get through the regulatory process for things that makes sense for a community can sometimes get stuck on some of the regulations in the Regional Policy Plan. Are you feeling that that's being sort of smoothed out, worked on? Is that being addressed?

Ms. SHARON ROONEY: Go ahead.

Executive Director KRISTY SENATORI: Well, feel free to jump in too, Sharon. I think what you'll find that the goals and objectives are higher level, and the guidance and the methods to meet those goals and objectives will provide some opportunities for incentives for redevelopment.

And I think also as Sharon mentioned in the recommended action section, we will be considering potential threshold relief. And some of those suggestions that have come up are for potentially housing but also for redevelopment. So those are areas where it may be beneficial to streamline regulation. So we are definitely considering those opportunities. We know we have very limited opportunity for additional growth and development so redevelopment has to be a factor.

Ms. SHARON ROONEY: The only thing I would add is that the placetypes that I very briefly described, a lot -- a number of the community activity centers or some of the areas adjacent to them are really right for redevelopment. And we recognize that we're going to need to work directly with communities as we have been doing to try to incentivize and help develop new zoning or whatever tools are needed to revitalize those areas. So we'll

be working hard with all the communities, you know, going forward.

Speaker MCAULIFFE: Okay. Yes, Delegate Zuern.

Delegate ZUERN: Thank you, Madam Speaker. I have a question about marijuana establishments; do they come before the Cape Cod Commission? I was looking at the sheet that said some of them are, you know, maybe a hundred thousand feet area-wise; is that under your jurisdiction or not?

Executive Director KRISTY SENATORI: We have not reviewed any facilities. If there's a potential trigger for a mandatory review threshold, we would have to take a look at it. I couldn't speculate which ones may but at this stage, no.

Delegate ZUERN: But would that -- would that be under your authority to do?

Speaker MCAULIFFE: Depends on how it's coming in.

Executive Director KRISTY SENATORI: Yes. We'll have to -- we would have to take a look at if it actually triggered a mandatory review threshold but, potentially, we would be reviewing some -- a facility like that.

Delegate ZUERN: Okay. Thank you.

Executive Director KRISTY SENATORI: So I think every situation and every development is different, so it's tough to put a jurisdictional statement, broad jurisdictional statement out there without knowing more about the actual development.

Delegate ZUERN: Can I just ask one more thing?

Speaker MCAULIFFE: Yes.

Delegate ZUERN: I think there's a medical facility in Mashpee already, so that didn't come before you?

Executive Director KRISTY SENATORI: It didn't, no.

Delegate ZUERN: Okay. Thanks.

Speaker MCAULIFFE: Do you still have projects of community benefit that come before you that are relieved from -- do you still have those?

Executive Director KRISTY SENATORI: Yes.

Speaker MCAULIFFE: Okay.

Executive Director KRISTY SENATORI: We do. They're part of our enabling regulations that allow projects for a hardship exemption or product community benefit.

Speaker MCAULIFFE: And anyone else? Yes, Delegate Bergstrom.

Delegate BERGSTROM: Yes, one of the things that has come up in Chatham and may even go to town meeting coming up in the spring is affordable accessory dwelling units or actually they're not necessarily affordable but just some accessory dwelling units, and it's become quite a controversy. I mean it could potentially significantly increase the number of residential dwellings in an area like Chatham.

Has this entered into the consciousness of the Commission? Have you looked into it and figured it you're your plans of potential issues?

Executive Director KRISTY SENATORI: And, again, Sharon, jump in.

Ms. SHARON ROONEY: Sure.

Executive Director KRISTY SENATORI: Yes. We have certainly looked at the housing, the issues across the Cape and the accessory dwelling units have the potential to fill a piece of that housing strategy. It's not going to solve the housing issues that we do have, but it could potentially allow for some of that missing middle housing opportunities.

So it will be implemented differently across the Cape, but there are opportunities there for it to be successful in some communities.

Delegate BERGSTROM: But that is basically a town by town decision, I assume. I mean I don't know.

Executive Director KRISTY SENATORI: It is. There's a model bylaw that's been drafted that is out for towns to adopt and amend if they want to.

Speaker MCAULIFFE: Delegate Kanaga, did you have your hand up? I didn't see you behind the pole.

Delegate KANAGA: It's all right.

Speaker MCAULIFFE: It was pointed out to me.

Delegate KANAGA: It's all right. No, I was actually just going to try to steer the discussion away from specific types of businesses because I really don't feel that that's appropriate if the type of business is allowed and legal under state and local law, then that shouldn't be -- it should be based on the thresholds that are set for the Cape Cod Commission's review, not on a particular business-type, person-type, anything else.

So, I'm just putting my war on staying away from discussions of that nature.

Speaker MCAULIFFE: Thank you. Delegate Killion.

Delegate KILLION: Thank you, Madam Speaker. Along the lines of infrastructures -- I see you -- the discussions that we've had in Sandwich and I'm sure around the Cape is relative to the bridge replacement or renovation; has that entered into your discussions/plan? Have you had any thoughts on where we're going to go with that?

Ms. SHARON ROONEY: Yes.

Executive Director KRISTY SENATORI: Yes. Well, I think that's -- will mostly likely be addressed in the Regional Transportation Plan, which is I believe we started that four or five-year update currently so that will be, I'm sure, an issue that will be potential to the review and update of that five-year plan.

Delegate KILLION: So what sort of overlap do you have with that in what you're doing here?

Ms. SHARON ROONEY: Well, in terms of a land-use strategy first of all, we try to make these two consistent so we're working hard to make sure that the Transportation Plan is consistent with the Regional Policy Plan in terms of where growth and development should occur and what areas should be avoided.

So in terms of that general framework, that's one area that we tried for consistency in terms of a land-use approach.

Delegate KILLION: Okay. Thank you.

Speaker MCAULIFFE: Yes, Delegate Chaffee.

Delegate CHAFFEE: Thank you, Madam Speaker. I was glad I had a chance to read through the draft and see the focus on measurement which is critical to see where we are and see if we're achieving goals.

And on page seven, I was really glad to see the language about looking forward to streamlining a regulation. And you talked about that a little bit but can you say more about how you see that being implemented as the plan is carried out over the next five years?

Executive Director KRISTY SENATORI: Sure. And what you'll see in the goals and objectives is a much higher-level approach to this Regional Policy Plan. So taking really going back to the values and the purposes that are set forth in the Cape Cod

Commission Act, the technical guidance that will come in the technical bulletins will provide the methods in which applicants will need to meet those goals and objectives.

But having 230 minimum performance standards that currently exist in the Regional Policy Plan today has been difficult not only to administer but difficult for developers. So we're trying to be responsive to those concerns. We're hopeful that this new approach will streamline regulation, will make the process not only hopefully smoother but quicker.

Delegate CHAFFEE: Thank you.

Speaker MCAULIFFE: Thank you. Anyone else? Thank you. So I would urge any Assembly members who want to kind of get into a little bit more detail and provide some input go to one of the three public meetings because that's the purpose of the public meetings because following quickly on that will be the end of the 60-day comment period, and then it will be in a draft form, and then it will be before us.

So if you want to have a contribution to this, make sure that you get to one of the public hearings. It's a little late after the fact is what I'm saying.

Yes, Sharon.

Ms. SHARON ROONEY: If I could also add; I just reached out personally to each of the town planners on the Cape just yesterday also offering to sit down either with them individually to go through specific questions, mapping and so forth that they might have, and/or offering to present -- make a presentation to the Planning Board and Board of Selectmen in your towns.

So some have already gotten back to us about that. If any of you are interested and would like to pursue that, we can -- we're willing to come to you as well.

Speaker MCAULIFFE: Great. Thank you. Thank you, very much. Yes, Delegate Princi.

Delegate PRINCI: I'm sorry; could we just get the dates? There's one October 17 and then --

Ms. SHARON ROONEY: Sure. And the times, I think, they should be on our website.

Executive Director KRISTY SENATORI: On our website.

Delegate PRINCI: Okay. That's fine.

Ms. SHARON ROONEY: Yes, they're at different times.

Delegate PRINCI: That's fine.

Ms. SHARON ROONEY: One's during the day and one's evening; they're different times.

Delegate PRINCI: Okay. Thank you.

Ms. SHARON ROONEY: Sure.

Speaker MCAULIFFE: Thank you. So heads up, it's coming. You have an opportunity to participate before it's before us. Thank you, so much.

Ms. SHARON ROONEY: Great. Thank you, very much.

Summary and Communications from IT Director Bill Traverse

- **IT department has been reducing its footprint and infrastructure – more migration to the “cloud” and reducing costs**
- **IT Department offering a regional approach to county offered IT services**

- **Samples documents provided of municipal assessment questionnaires**
- **Sample of municipal Service Level Agreement (SLA) provided**
- **Wellfleet, Truro and Chatham were original customers and now looking at Provincetown and Harwich**

Speaker MCAULIFFE: Our next is communication and report from our IT Director Bill Traverse, and this is specifically regarding outreach and accomplishments, marketing, and regional collaboration. Welcome. Thank you.

Mr. WILLIAM TRAVERSE: Thank you for having me. I'd like to introduce myself in this case, but I'm Billy Traverse; I am the IT Director here at the County. I trust everyone has received the four total documents I think I handed to Janice to distribute. It should be three contract-type documents and one summary slide, and these are all -- well, the slide wasn't working. I think it was actually from the One Cape.

First, this slide is an excellent summary of kind of what led us to this latest phase of providing services to towns throughout the region. We've been making a lot of migrations to Cloud services and things and reducing our footprint and infrastructure, reducing costs, and it's been working out well and it seems like it would be a good thing to share essentially. And we've had a lot of interest with it, and we've actually -- we've done our contract framework, which I can give you some highlights on here.

There's three Exhibits; A, B, C. A is an assessment, which actually kind of serves as a gateway to getting services, but it also provides the town with an actual assessment that they can either choose to implement through us or go elsewhere with. So that was one element that was missing previously in the services we provided, which have worked out fine, but it was just a risk in essence.

So having an assessment done lets us check some boxes, know what we're getting into in any given area and not have any surprises. And most importantly and for the customer too is it allows us to uphold an SLA. No service provider really getting to providing an SLA, an actual agreement for a service level, Service Level Agreement, I believe so if they have no idea about the thing that's important, essentially.

The assessment covers several different areas and it's modular, so people can check off what they're interested in and what they're not interested in.

So the first section is just a technical assessment, and I highlighted assessment of IT security, those are on the second page of Exhibit A, Items 1 and 1a. And that's kind of what people think of as traditional IT stuff, the nuts and bolts.

Then I threw in some other elements if someone's looking for just basically a tell me the entire picture, we have other add-on elements such as the budget and fiscal planning and things like that, projecting cost long-term, which is something that goes hand-in-hand when you're moving to Cloud service because that's one of the first things is this, okay, so we have to pay every year.

And getting into staffing responsibilities, who's doing what, and what kind of skills are there? What's being utilized and what isn't being utilized, that sort of thing?

Then the business process elements of it, this is a pretty solid, in my humble opinion, solid offering. This is targeted towards being efficiencies with analog processes if you will, so creating workflows and integrations between multiple systems, you know, reporting across multiple platforms things like that, which is always -- it's pretty much a

pervasive need whether or not it's known; I guess it's once you see the ease of having the report that pulls from multiple sources at someone's fingertips in real-time, it kind of sells itself. But it's an all-optional module here and that's Exhibit A.

Exhibit B, the second one here, this is the general support, and this would require the assessment before getting into, and this is what you think of as typical IT support, no projects, this is putting out fires, and there's an SLA matrix in there. Nothing too complicated. These are, actually, double-take and make sure I still have the right version. Yes, it is.

Exhibit C, this is a very valuable exhibit because this focuses on strategic projects or fixing the things that are generating the support needs in Exhibit B. And that's one thing I tried to impress on everyone I speak to about this is that it's all well and good. You have to say, "We need help with something. But, perhaps, we should look at fixing the somethings that's requiring us to help you." And, you know, it makes the most sense for them. It seems like we're trying to put ourselves out of a job but there's always something it turns out.

And this is the most flexible one; it has some categories and checkboxes just to kind of whittle it down a little bit, but there's also a scope of work and projects that get itemized in there. I left them all blank, of course, but it allows us to kind of tailor it per town. And so far so good.

We've been employing these in the field currently. We have one -- we haven't started the actual process for the assessments yet. We're looking into doing that as soon as possible. We're waiting to hear back. But we have the assessment paperwork all signed up for Provincetown and -- I really shouldn't be blanking on this -- wow.

Speaker MCAULIFFE: Is Wellfleet -- you used to provide services to Wellfleet?

Mr. WILLIAM TRAVERSE: Oh yes. I forget. I'm going to look around here and cheat.

Delegate MORAN: They're pleased with you.

Speaker MCAULIFFE: Read the names.

Mr. WILLIAM TRAVERSE: Harwich. There we go. Thank you. Sorry, it's just one of these days. So Provincetown and Harwich are under this frame work. We've actually been doing support for Wellfleet since 2012, that long, outside of that and we're looking to get towns -- the preexisting towns of Wellfleet, Truro, Chatham into this sort of model going forward so we can kind of tie things up. But they've been -- everything has been going great, so a lot of the risk mitigation that the contracts -- the change in contracts isn't borne out of something that happened; it's just in case our deal. But that's about the size of it, actually. Do we want questions or?

Speaker MCAULIFFE: Yes. Is this -- for you're A, do you feel like your next topic will be marketing and regional collaboration, so do you want to take questions in between or do you --

Mr. WILLIAM TRAVERSE: Well, it's kind of a marbled across all of them.

Speaker MCAULIFFE: Okay.

Mr. WILLIAM TRAVERSE: So the marketing and outreach, the slide that I shared with you is -- was from the One Cape presentation that Leo did a while back, but it was actually a summary of a presentation I did for all the town managers around maybe three

months ago or so. So in getting in and kind of pounding the pavement in some regards and haven't really -- I haven't needed to bother anybody too much. There're more than enough inquiries. In fact, looking around at the nametags just now, I'm reminded of a few things that I need to follow up on.

So the outreach and the marketing are essentially just showcasing what we've done, what we're doing, and how that can apply to them and the vehicles for it is where the rubber meets the road contract.

Speaker MCAULIFFE: And then regional collaboration?

Mr. WILLIAM TRAVERSE: In essence, an Intermunicipal Agreement is essentially regional collaboration in a way, hopefully I'm not taking the cheap route on that, but that's us helping a town with anything is a regional effort, and we are sharing them all fairly. And actually to that point, we've actually -- we're in talks with Nantucket as well so that's kind of an extra regional in a way as far as counties go anyway. So we're even going outside of that because why not. It's still the same legal mechanism upstream for these contracts. So I think I've checked all the boxes.

Asst. Admin. STEPHEN TEBO: I'll jump in a little on that.

Mr. WILLIAM TRAVERSE: Oh Steve.

Asst. Admin. STEPHEN TEBO: I like watching you flounder a little.

Mr. WILLIAM TRAVERSE: What are you talking about? I thought it was going great.

Asst. Admin. STEPHEN TEBO: So the regional collaboration, Billy and the outside vendor we had come in, LCN created this full tier program that they been working with, and we're still kind of at the infancy stages of to see what the towns actually need from it.

And then as far as, you know, the regional aspect of it, there's going to be some more tie-in with the Cape Cod Commission as far as sharing data within the towns. They have a few OpenGov programs through the RWAN network that they're already doing the planometrics and things of that nature will still continue to go on.

They're still kind of under the Cape Cod Commission. We're kind of working out how we move forward with that to have that total regional collaboration, especially on a -- like a purchasing end of it too. If there's any way we can save all the towns if all the towns get together and we're buying the same kind of platform. Right now, there's a lot of -- what's the best way to describe it -- different system -- I guess the best way to -- I'm not an IT guy so it's kind of hard for me. They have all different systems. You know, some people are using servers, some are using the Cloud. So once we get everyone to a Cloud service, there might be an opportunity for us to do like a bulk purchasing or of something of that nature that we're going to try to work on.

But for right now, it's more of a discovery to see what the immediate needs are. Certainly, when we switched our phones over to Skype for Business, there was a pretty good savings there for us. I think we end up about \$95,000 a year doing that. So we're trying to just -- the stuff that we have learned throughout the years bring that to the towns right now and then after we get kind of a baseline, they'll be more of a marketing and more -- an opportunity to work within the towns to get something going forward.

Speaker MCAULIFFE: Okay. Delegate O'Malley.

Delegate O'MALLEY: The big regional collaborative piece that we've heard

about, of course, is the One Cape. Can you give us any update on where --

Mr. WILLIAM TRAVERSE: OpenCape.

Asst. Admin. STEPHEN TEBO: That was OpenCape.

Delegate O'MALLEY: -- OpenCape, I'm sorry.

Speaker MCAULIFFE: Next meeting, they're before us next meeting.

Delegate O'MALLEY: They're before us next meeting. Okay.

Asst. Admin. STEPHEN TEBO: So that's a separate entity. The only involvement that we have with them officially is they lease a building from us.

Delegate O'MALLEY: Okay. And second question, my impression is that every year when you come here, you cite several towns, two or three towns that are employing our services. Is that changing or are we stuck with two or three towns that we're supplying?

Asst. Admin. STEPHEN TEBO: Do you want to go?

Mr. WILLIAM TRAVERSE: Sure.

Asst. Admin. STEPHEN TEBO: I like that one.

Mr. WILLIAM TRAVERSE: You do?

Asst. Admin. STEPHEN TEBO: So, in the position that we were in before, we are trying to really take over someone's IT department to a certain extent, and the opportunity that we have now is more of a consolidation effort to streamline their operation and not be involved day to day. So when you look at the bigger towns like Yarmouth and Patrick --

Delegate PRINCI: Barnstable.

Asst. Admin. STEPHEN TEBO: -- Barnstable, you know, they have a full staff of IT people. So all we're offering them is an alternative to looking at, you know, instead of running your own service putting it in the Cloud and things of that nature. So, actually, the bigger towns had, you know, a better opportunity, larger budgets to actually support their own staff.

So the smaller towns that we're in right now, we are, essentially, their IT staff, their support staff. The bigger towns are never going to need that from us, but there is a service that we can provide to those towns.

Mr. WILLIAM TRAVERSE: Right. And to be fair too, that was borne out of necessity in those cases. Wellfleet initially was -- their IT director was leaving, and they just needed something, and we got in and it worked out. But that wasn't something I was too keen on from the get-go but luckily it did. But this solves some of those uncertainties by doing it this way.

Delegate O'MALLEY: Thank you.

Speaker MCAULIFFE: Delegate Hughes.

Delegate HUGHES: Thank you, Madam Speaker. Can I just ask in your wandering around the Cape both with the County and the individual towns what kind of cybersecurity issues, if any, are you hearing about?

Mr. WILLIAM TRAVERSE: None and that's the problem. The cybersecurity issues that are known are generally are mitigated pretty quickly and it's not an issue. It's the ones that -- and that's one of the reasons why these assessments are handy on their own even if they don't end up with services from us. It's a check. We, you know, basically, go through and check the boxes and find issues that might be there that we might not know about. So there's not too much that people aren't aware of but, again, that's a loaded question, I guess.

Delegate HUGHES: Thank you.

Speaker MCAULIFFE: Delegate Chaffee.

Delegate CHAFFEE: Thank you, Madam Speaker. I want to step back just for a moment and remind us a lot of people who listen to conversations like this are not digital natives and also may be really unfamiliar with kind of the overview of why these services exist. So, in a nutshell, is it correct to say that Barnstable County provides a -- or offers a menu of technical support and IT options that the towns on Cape Cod may take advantage of if it's to their benefit? And if they do because of economies of scale, the prices or the costs are reduced?

Mr. WILLIAM TRAVERSE: Yes. That is a great tagline that I think I will take (Inaudible).

Asst. Admin. STEPHEN TEBO: Just because I'm not an IT person at all.

Mr. WILLIAM TRAVERSE: The licensing that the economies of scale and things, that's a bit more of a maybe sort of thing, but there are definitely opportunities. And by virtue of putting these documents into checkboxes and ironing them out, that prevents us from needing to support things that we shouldn't be supporting because it's outside of the wheelhouse and whatnot so it kind of streamlines it there.

But anything that is similar across multiple towns, we have, for instance, actually Chatham and Truro have recently signed up with Office 365 and they went under our pricing tent so that's, right there, they got better pricing than they would if they went commercial or just government reseller on the list, so as the situation warrants.

Asst. Admin. STEPHEN TEBO: And then I'll say just the prevailing rate kind of piece to it is kind of how we can operate -- just to bring in the dredge, for instance, on it is, you know, if we go to hire so much at the prevailing rate for the cost of the guy coming in, like a person like Billy to go out there, they're going to bill you \$195 an hour to have a technician come in. We're nowhere near that scale of cost. Just within municipal agreement, we don't have to pay prevailing rates. So that's where you get the benefit to your town. So rather than paying the \$195 an hour for a guy to come in, a technician come in, where our rate which is significantly less.

Delegate CHAFFEE: Thank you.

Speaker MCAULIFFE: Delegate Killion.

Delegate KILLION: Thank you, Madam Speaker. The deductions in your budget, they're primarily due to efficiencies within the County. In other words, they have little or nothing to do with the regionalization work you've done? So it's just reducing costs directly to the County, so it goes right to our bottom line?

Mr. WILLIAM TRAVERSE: Correct.

Delegate KILLION: Okay. And then in the assessments that you do, do you offer those to the towns for free? Do you offer to come in and say, okay, we'll give you a little introductory piece to say you can do X, Y, and Z but a more in-depth assessment will cost you X?

Mr. WILLIAM TRAVERSE: It does cost. It does have a cost associated with it. I left that page blank but -- and it does vary from town to town. So, for instance, Harwich had a pretty solid internal report they did maybe six to eight months ago, something like that, so that affected what amount of work we'd have to do there.

Yeah, but there is a price on it, but at the same time the idea was that they have

something they walk away with with a list of work items, if you will, that they can either put back to us and say, thanks, we'll do this one, this one, and this one, or they can make some phone calls and see who else they can get.

Delegate KILLION: So there is no introductory assessments? If you want us to do it, we'll come do it for a price and then we'll go from there?

Mr. WILLIAM TRAVERSE: Outside of this meeting in talking with people --
Asst. Admin. STEPHEN TEBO: Initial consultation.

Mr. WILLIAM TRAVERSE: Right. The initial consultation is just a -- kind of the sale stuff of meeting with people and seeing what their needs are. But as far as -- and we've almost fell into the trap in the past that we would be talking to a town or an IT person in town and it would be great. We would be taking lots of notes, and they would hand us the password to something and say, hey, if you could go into this and see if -- okay, now this is -- (Laughter.) (Inaudible) thing. So that's why we kind of stay firm on you should be compensated for any time we take away from the County side of things.

Delegate KILLION: And then, lastly, it's obvious where some of the efficiency have gone in terms of Cloud services; what do you see as the next great advantage in technology that we can utilize to decrease cost and increase efficiency or are there any?

Mr. WILLIAM TRAVERSE: Well, post-Cloud, well that's an interesting one. We can bring Star Trek in here quickly. But big data is a huge buzz word, no pun intended, but analytics on everyday data. So one of the bigger shifts in just globally just in the way humans do things is there's so much information now. There's more information collected than people know what to do with. And the next big thing, and for everybody and all levels everywhere, is actually utilizing that data in good, positive ways or just being able to analyze it and slice and dice it to determine what's going on with whatever they're looking at. That's kind of what the next thing is.

And the great thing about the Cloud thing is that it gets all this infrastructure nonsense out of the way, so we don't have to worry about servers crashing and hardware maintenance and things like that. Now we can focus on, you know, the hourly rate for a Cloud service that does X, Y, and Z with a data set we had up there for whatever purpose. So we can kind of focus on the actual value to things; does that make sense?

Delegate KILLION: And just if I could say one more, but -- and this might be to Steve or -- have you ever discussed any way that we could provide any sort of opportunities to the general public rather than just municipalities?

Asst. Admin. STEPHEN TEBO: I've talked to LCN, the outside vendor that we have in as a consultant about that, and right now we're not in a position which we can offer anything to the general public. Under the agreement that we have with Microsoft, the only thing we own that we could offer, and I don't think we could; we could become a reseller to towns for the Microsoft 365, but we couldn't to an individual or to a corporation.

I think if you're looking at to go into towns, I think that's a better question -- to residents, I think it's a better question for OpenCape, which I think is at your next meeting. I mean I think they're a tangible asset they could discover that way. But there's really nothing, we don't have any kind of substance to sell to an individual yet unless something changes. I mean with the IT world, as you know, it's forever changing.

Mr. WILLIAM TRAVERSE: Anything I could think of of public value would be something that we would charge for normally, like a public-facing report or something of

real-time data. We had like a lot of what the Cape Cod Commission does with their applications and things, so things of that nature.

But, right, OpenCape would probably be the target for -- and that's the only example, previously, I can think of. Growing up in Taunton, we had the TMLP internet for a while, a quasipublic agency and, yes, it's -- I used to work at Best Buy too so supporting people is important.

Delegate KILLION: Thank you, very much.

Speaker MCAULIFFE: Delegate Green.

Delegate GREEN: Thank you. Thank you, Madam Speaker, and thank you for your update. I'm curious, I'm coming from Wellfleet; I did meet with our Town Administrator and one of the topics was your products and services which he said Wellfleet is very pleased with, and I'm glad to hear from your perspective that you think it's working out as well.

So, I'm curious if you could speak to the issue that I'm sure Wellfleet is not using all of your products and services, and when you see an opportunity for the town, how close are you communicating and collaborating?

Mr. WILLIAM TRAVERSE: Actually, one of the phone calls I owe is to Dan, but we do, for our own purposes as well, look at that across the board with towns and especially Wellfleet, and they've been a great case for us.

So instead of hosting their email for them on the County campus here like we do with Truro and Chatham, we migrated Wellfleet directly to the Cloud, to Office 365. So they're in a way up until a year or so ago, they were actually ahead of the County in a lot of ways. So we're migrating all their file storage on their servers and things to Cloud host it as well now, and that's an effort that's just about done, I believe.

And I, actually, talked to Dan about migrating to Skype by putting their phone system in the Cloud as the County's done. He was onboard with that. And we're just lining up some licensing for I think January 1. So, definitely, and it serves us best too because it puts it in line with what we're already doing with our systems, and this makes it easier for us to support.

Delegate GREEN: So in other words, if you see opportunities, you're communicating with the towns to say, well, we're doing this, it's working out, there's another opportunity here?

Mr. WILLIAM TRAVERSE: Yes.

Delegate GREEN: Thank you, very much.

Speaker MCAULIFFE: Delegate McCutcheon.

Deputy Speaker MCCUTCHEON: Over the years that you've been head of IT, there have been a lot of discussions about having some uniform kind of systems like building code applications, for example. Wouldn't those be easier to create and to maintain and to teach people about it if everybody had the same kind of systems or does the Cloud obviate the need to do that?

Mr. WILLIAM TRAVERSE: The benefit definitely comes if everyone is using the same thing then there's more collective knowledge out there, that's why. Generally speaking, the more popular a product is, the more people will gripe about it on forums and things and the more information there will be, the more problems that people will have that get resolved.

So it's just icing on the cake when people that are in close proximity to one another regionally and talk regularly all use the same thing as well. So that is a good thing.

The regional permitting and things like that, that was something that the Cape Cod Commission was orchestrating, and it's all opportunistic. So, again, here's our catalog, sign-up or don't sign up, and we wish you the best either way.

So it's something I guess I'm saying that it can't be forced or anything, but the benefit is surely there. So that's that part of the marketing approach is kind of showcasing the benefit of certain things like that.

Deputy Speaker MCCUTCHEON: Thank you.

Speaker MCAULIFFE: Yes, Delegate O'Hara.

Delegate O'HARA: Thank you. Am I on? Yes. So, let me ask you, do you see in the future as technology advances that there may be an opportunity where -- I think of the County as the County comes in and puts all the technology and helps we -- not just one and that's the benefit of being a County even though we're just individual towns, 15 towns.

Do you see in the future that the IT Department could be run by the County alone without having the IT Department in each town or maybe having a maintenance person on-site but with the brain thrust here at one point?

Mr. WILLIAM TRAVERSE: Yes, that's a great example. There's an organization -- I can't remember the name of it out of Minnesota, I believe, but it's that very concept. So there's a bunch of larger municipalities and they've all kind of bought into this 501(c)(3) company that does all of their IT for all of their stuff. And it's been working out great for I think it's been around a couple decades at least. So it's a pretty good success story.

That's a great thing. If we get to that point somewhere down the line, I think that's awesome. Looking at an IT Department is kind of a fire department or a regional volunteer firefighting sort of thing where you have IT people in different IT departments but they're capable of helping other towns as needed, as the need kind of becomes more standardized, if that makes sense.

Delegate O'HARA: Right. It does and that's what my thought is that it has been all along that that's how I see the County. The County is the big brother watching over all of these 15 towns and making life easier for them in providing the services. And with technology advancing as fast as it has, you can maintain the systems from one location here for all of these 15 towns, with the exception of a hands-on maintenance person that may be needed in the building.

Mr. WILLIAM TRAVERSE: Right.

Delegate O'HARA: And that's reasonable, I think. And secondly to that, Steve and I had just had a brief conversation earlier about this; we had the Commission come with an individual trying to move a product that's called "Open Counter." Open Counter is more of a software program that will allow an individual to go into a town and they will look at the -- let's say they want to open an ice cream shop and they put in "Ice cream shop Mashpee," and it will pull up land that they want to build one. It will pull up a piece of land and would give all of the spots that are available that would allow for an ice cream shop and the limitations and all of the conditions.

Mr. WILLIAM TRAVERSE: Right.

Delegate O'HARA: And I've mentioned it to Steve, and I know he's going to look into it for me, but I'll bring it up. I didn't -- I wasn't aware that we were going to have

this conversation. And I think why if 15 towns on the Cape and we act as one through the County, why don't we -- it's \$5,000 and I'm not sure -- and Steve brought up a good point, it may be \$5,000 per year for this software, which makes more sense.

But even if it is, if the County bought that program, that software, and we all could tag in -- we could all come into it, then it would make it far more accessible for each of the communities; why do we have to buy 15 pieces of software when we have the County government, which we are, we are part of the County government. We're the 15 pieces of the County.

So, with that being said, so why do we need to spend that additional money? I don't know the answer to that but I'm asking, and I know Steve's going to look into that.

And there was something else -- I probably lost my train of thought on it, but I just think that I look at the County government for that reason.

Mr. WILLIAM TRAVERSE: That does make perfect sense, and there's been a few good examples of that. What was the OpenGov thing, most people bought into it, and it was beneficial cost-wise, but there's other things that don't work out as well, for instance, MUNIS. I haven't looked into it for some time but every time I have, they're just -- their licensing model isn't very flexible. So they just kind of say, yep, it will cost the same. It becomes more of a benefit in management or in administration system.

Asst. Admin. STEPHEN TEBO: One of the issues too that we've run into and just looking at that program there too is it has to be built per town. So they might, the manufacturer or the provider of the license might have an issue with, you know, like we'd have to buy 15 individual ones but there might be some economies of scale of saving 5-15, like guaranteeing 15 to buy because especially like in your town, Tom, like with the stretch code for building codes, not every town adopts it so if you were a builder and had to pull a permit like the software's going to change and the permits and the processing piece is changing forever.

So I think where Billy focuses right now is just to have kind of the bigger picture items like moving your servers out into the Cloud and try to help them along the way.

But as we -- those were discovered -- he'll continue to look -- I think you got me sick.

Mr. WILLIAM TRAVERSE: Oh, already?

Asst. Admin. STEPHEN TEBO: Continue that, to look at that evolution to see what we can do to save money across the board. Because I agree with you, I think that's what the County's here for to see what we can do regionally, you know, not just within so.

Delegate O'HARA: Okay. Great. Thank you.

Speaker MCAULIFFE: Thank you. One of the reasons this topic is before us is at the suggestion of Jack Yunits, the County Administrator. He gave me a list of things that he thought we'd want to be updated on, and I know those of you who are on the Assembly a few years ago when you were first kind of putting your toe in the water at the request of towns to provide IT services, there was some concern and issues with the Assembly about consistency across towns; were we actually getting reimbursed for the time? How are we going to do marketing? What sort of business plan did you have because it was all sort of -- very at the beginning level?

And this has come a long way in the last few years since those few days the fact that you have a really nice assessment package that also serves as your marketing when

you go to the town managers. And the fact that what I'm hearing is you are getting reimbursed for your services. It's no longer something that the County is kind of subsidizing because, oh, this town might have, you know, asked for this and this town might have asked for that.

So the consistency across the -- what you're offering, I think this has come, to my mind, this has come a long way in the last few years. And thank you for bringing this along because we thought there was a future in it, and we're glad you're making it happen.

Mr. WILLIAM TRAVERSE: Thank you.

Speaker MCAULIFFE: So, thank you so much.

Mr. WILLIAM TRAVERSE: Thanks for having us.

Speaker MCAULIFFE: Thank you. And as I said, we've been trying to get OneCape for a long time. Janice actually charmed them into coming. It took personal effort.

Delegate O'MALLEY: Thank you, Janice.

Speaker MCAULIFFE: And they will be at our next meeting.

Speaker MCAULIFFE: Any public officials? Are there any communications from members of the public? Seeing none.

Assembly Convenes

Speaker MCAULIFFE: I will convene the Assembly. We have no -- do we have committee reports? The Human Rights – not yet.

Summary Report from the Clerk

- **Clerk attended County Independence Day on 9/27/18**
- **Reminder that Flu Shots are available at the county on 10/10/18**
- **Clerk will be at the State House meeting and touring with House Clerk Steven James**

Speaker MCAULIFFE: So our next item would be report from the Clerk.

Clerk O'CONNELL: Thank you, Madam Speaker. I have a few items to report on today. First, I want to let you know that I did have the opportunity to attend the Barnstable County Independence Day. As reported by Commissioner Cakounes, it was very well attended. I did see a few Delegates there. It was a great event, and I was very happy to attend.

Item 2, just as a reminder, there will be flu shots administered here at the County on October 10th. So if you're in the neighborhood and you haven't got your shot and that's something that you want to do, you can come, I believe, it's to this room, and those will be administered on the 10th of October.

Next item, Cape Cod Commission was here today and reported to you regarding public hearings that they're going to have on the RPP plan. And at the back of the room, I have left a few notices on the table for you to look at just in case you missed the email that I might have -- I think I forwarded with regards to when those meetings might be taking place.

And just to let you know, I have decided to schedule the use of the Harborview

Room for Assembly meetings through the month of February. That's all I can say. I'm not sure when we're going to get into the new addition. There's a lot going on, and I just thought it was better to be safe than sorry; better than meeting out in the parking lot in February. So I took care of that.

And as the Speaker indicated, OpenCape will be coming to the next meeting. I did manage to speak to several individuals there, make some personal visits, and it's going to be exciting because there is a really a lot for them to report to the Assembly about what they've done and what they look forward to doing. And they are not a government entity; they are not part of the County, so I think it's great that they're willing to come and talk to the Assembly. So, I look forward to that, and I think you get them before the Commissioners do. So it's like scoop.

And last on my list is just to let you know that a few months ago I had the opportunity as I do on occasion to talk to the Clerk of the House up at the State House. Sometimes I find it necessary to call and ask or confer on some process or procedure items. And as part of that conversation, the Clerk, Steve James, extended a personal invitation to me to go up to the State House and take a personal tour, and I had never been there.

So I talked to the Speaker and it was actually her suggestion that, yes, I should go, and I'm looking forward to doing that later in the week. There is no cost going to be incurred to the County. We're taking a bus. I'm meeting with friends who will drive us back the following day. I'm staying at their place so it's all good. There's not going to be any issues or problems with that.

And I will report back to you at the next meeting as to how that meeting went, but I'm very excited about it, looking forward to attending and very proud and honored that he invited me up there. So I just can't wait. I'm looking forward to that.

Delegate HUGHES: They'll be a video, right?

Clerk O'CONNELL: Please?

Delegate HUGHES: You'll get a video --

Clerk O'CONNELL: Well, I don't know about that, but I'm looking forward to it.

Delegate HUGHES: You'll enjoy it.

Clerk O'CONNELL: So that's it. That's all I have to report today.

Speaker MCAULIFFE: Thank you. And one of the reasons I wanted to encourage our Clerk to go up and meet with the Clerk was after we went through our job description review last year and we kind of made sure that the Clerk for the Assembly is the face of the Assembly, the 24-hour availability, the person who not only handles the procedural stuff but does an enormous amount of thinking, leg work anticipating; I thought it would be appropriate to have a similar sort of position, albeit at the state level to, you know, to have an interaction between the two clerks because I think there was an attempt to make the Assembly Clerk a lower position.

But as Speaker, I count on the Clerk for so many things. And there's a lot of initiative and a lot of work that gets done that I think we all appreciate. But it's also the face of us because we are all volunteers two sometimes three times a month. And so we have a presence that is always available.

So I just wanted to thank you and also thank you for your work on the handbook. I know the handbook was a huge project and really benefited from our Clerk's

input and experience and really came together as a result I think largely of our having the Clerk work with the County on projects, which is always our goal. If there's a need that we can help them with, we would be more than happy to share the expertise of our Clerk. So, two good things.

Summary of Other Business

- **General discussion regarding Standing Committees and budget review process**
- **Update on vote of September 25th of this year, by the New England Fishery Management Council, to protect New England herring by implementing a 12-mile buffer zone from Maine to New York**

Speaker MCAULIFFE: And that takes us to -- that's a segue right into the general discussion regarding Assembly standing committees. And I was talking to -- it might have been Delegate Killion -- I can't remember. I was talking to someone about why this came about, and the Clerk schedules all the standing committee meetings. Obviously, the Speaker points; the Clerk schedules all the meetings.

And sometimes it gets to be or over the last several years it's been almost a challenge, not -- simply for scheduling but just to find topics to come before some of the current standing committees because some things have changed. The Wastewater Collaborative isn't a part of what we review. The Economic Development Council is no longer a part of what we review. Meals on Wheels, Arts Council, all these things used to be -- come before our standing committees for review at budget time, and they no longer come before us.

So there will be times when we look at a committee and we say, well, what are we going to put before them so that they have something to do, essentially.

And I remember when Ed McManus was chair of Economic Affairs, he was thinking because their role was really shrinking; he said, "Well, why don't we get together as a committee and come up with some initiatives and some ideas," and that was a great idea, but it didn't really happen. So we have committees that are sometimes artificially kind of looking at stuff that may or may not be the most efficient use of time.

So the Clerk had come forward with a proposal. That doesn't mean that that's the only option, and I know there were a lot of people who had opinions about what they wanted going forward.

And the reason this is before us again now is after the last meeting, I couldn't figure out exactly what sort of resolution to bring forward, whether I should bring forward one resolution, two resolutions, different options.

So I guess I want kind of a -- a little bit more guidance from the Assembly in terms of maybe another round to voice your opinion for a few minutes and what do you want me to bring forward in terms of a resolution, or do you want to just keep things the way they are? That's always an option as well.

Yes, Delegate O'Malley.

Delegate O'MALLEY: I think before we even come to the question of whether we reorganize what the domains of responsibilities for the standing committees would be, I'd like to consider -- put forth the idea that every proposed ordinance or resolution come to a committee first for a hearing before it comes to the full Assembly.

I think we all recognize that committees enjoy a different level of being able to engage in a rather more open discussion that I have found to be far more productive towards coming to a consensus of some sort at the end of the meeting. And it would allow -- I mean, clearly, a committee recommendation or a committee -- well, it would be a recommendation to the full body. Clearly, it still would have to be approved by the full body, but I think it would allow for a second level of hearing and one in which a proposed -- interested -- and members of the public could more easily participate, I mean, as we know.

If we have a matter before us, a proposed ordinance, well, the public can have their say in the first part of the meeting, and then the other business goes on. Sooner or later we get to the ordinance further down the agenda. It's kind of chopped up and this would actually allow for a -- something of a back and forth at a committee-level meeting. I think good answers might -- good ideas might come out of it.

So my idea would be that proposed ordinances and resolutions go to the Speaker and the Speaker says, okay, this is appropriately the domain of this standing committee or the other, whether it's three or seven but that's another subject.

But I'm looking -- what I'm really looking for is that the committees do more than just simply hear the budget for a few months of the year because we -- look at our meetings. And, you know, Peter, you asked for these and, frankly, we hardly meet except around the budgets. I think we could be more effective if we had that model.

So that's my peace.

Speaker MCAULIFFE: Thank you. Delegates Zuern.

Delegate ZUERN: Of course, I have to be the totally opposite of Brian, right?

Delegate O'MALLEY: No, you don't.

Delegate BERGSTROM: You're from the opposite end of the Cape.

Delegate ZUERN: Yes, that's right. So I think I mentioned this before, I'd rather see the whole committee be involved in the standing committees. And I've had a few people say what goes on in those committees? Why aren't they televised? What, you know, it's almost as if some secretive thing is going on in the smaller committees and it's not really transparent to the public.

So, in that way, we can televise some of them as well. We're getting to, you know, a final discussion. But a lot of them I would like to attend myself, but I really don't get to have a discussion or being a participant really unless I'm on that committee. So, I would like to do just the opposite and have the whole Assembly be involved.

Speaker MCAULIFFE: Delegate Princi.

Delegate PRINCI: I'm somewhere in the middle between these two.

Delegate ZUERN: You always are.

Delegate PRINCI: Whereby --

Delegate O'MALLEY: Halfway out on the Cape.

Delegate PRINCI: I can certainly agree with what the Delegate from Provincetown was saying because it's echoed a little bit more with -- the Delegate from Harwich said regarding getting the committees more involved.

I've seen Delegate Killion, Chairman Killion of the Telecommunications Committee call in Bill Tavares, our director, for an impromptu meeting outside the budget. Some great information was exchanged. Not only did some good information be exchanged in those meetings, but it was almost like a check and balance too whereby the chairman was

saying, you know, what you mentioned, Madam Speaker, earlier, you know, how are things going with your business plan that we adopted some funds for you? What are you doing there?

And that's the type of work that the committees can do outside of the regularly-scheduled meetings of the Assembly. But then, again, when Delegate Zuern mentions transparency, you know, that's been one of the biggest faults within County government that we're not transparent. And with the last budget cycle, we over-rode the Commissioner's Budget to continue to have our stenographer, who does an excellent job at recording all of the meetings. We have the video recordings of all our meetings which are then generated to the public so that they can view these meetings. You know, a lot of people on the Cape do work two/three jobs just to live down here and afford to live, but they do have interest in what we do.

So, I would like the committees to continue. However, when it comes to the budget, I think that the full Assembly should hear all of the budget presentations. For instance, I have here before me the committee attendance from just last year. We look here; here's a committee meeting that was held on 2/14/18, four people were in attendance. The committee should be of five people. One of those people was an alternate.

Health and Human Services I can recall -- I'm chair of that committee and we were sort of scrambling last minute to get the alternate, Delegate Zuern from Bourne, to attend just so we could hold that committee hearing.

Now, these are some important issues that go forward before the committees, and by having -- the Speaker's always been very good whether it was Speaker Bergstrom or you, Speaker McAuliffe. During our budget cycle, we tend to keep our general meetings light.

I suggest that we make our general meetings a little bit heavier prior to the budget cycle even if it means we have some the department heads come in while they're in discussions with the County Commissioners as to what they propose. We can more or less figure out for ourselves what they propose to the County Commissioners and what they're actually getting and make educated decisions as to whether or not we should override those budget items.

But when it comes to the budget, to me, it's just so important that we have those full meetings with the Assembly. There're roll calls being taken. It's more transparent for the public, and then can see what our primary role is, which is to review the budget. By the smaller committees meeting, it's great because some good information comes up.

But, for instance, take, for instance, the Public Service Committee, the Fire Training Academy. All of the information relative to what they need in their budget, what their proposed programs are are before that committee. It's in my town. As we all know, there's been problems with the groundwater for the residents of Hyannis. I'm not part of that, nor is the Delegate from Provincetown, nor is the Delegate from Truro, an area that depends on the Fire Training Academy due to their far distance from the academy in Stowe.

So by having the full Assembly review all of the budget department-head hearings I think would not only be beneficial to us as a body, but it would certainly be beneficial to the people that we serve in our towns, and it would provide us with more information so when we go back to our towns to report back to them.

But I certainly wouldn't like to see the committees be eliminated, but their

roles be expanded throughout the year and sort of limited during the budget cycle.

I'll be proposing a resolution to that effect at the next meeting.

Speaker MCAULIFFE: Okay. Delegate Bergstrom.

Delegate BERGSTROM: Yes, you know, I advise everybody to go back and read the Charter again under the "Powers of the Assembly." There's quite a list. I mean, one of the things is we can alter or abolish any branch of County government, which means if we decided to have a meeting, let's say one of the committees decide to have a meeting and look into consolidating a couple departments and creating a resolution rather than waiting for one to come down the pike, they could do that. You know, we could have -- the committee could meet on the contract for the County Farm and say -- and review it and say what are all -- because it's obvious we're the ones who are approving it, you know. And we're giving basically a fait accompli and saying, "Here it is, take it or leave it." We could have had a meeting. I mean I'm as guilty as anyone; I'm chair of the Finance Committee.

But, you know, I think over the course of many years, the Assembly has taken a backseat. The Commissioners have pushed and pushed and gotten more authority, so we have really initiated a lot of stuff that we have control over, for instance, the departments and so on.

I mean there's a move to -- we're looking into the Human Rights Commission. The Human Rights Commission was created by an ordinance and has to be eliminated by an ordinance. That should go before the Human Services Committee. Do we agree with it or do we not?

I mean all of here, Pat's right, all of us have jobs, all of us do something; we can't look into all these issues but committee by committee we could look into some of the issues that are coming before us and have a recommendation made on some of them.

So, I mean it's easy for me to talk, but I think that the committees should be put into position where they can -- the chair of the committee can say I want so and so to come before me and explain this, and they can also make recommendations to the full -- and I mean not just recommendations but proposed ordinances and resolutions to the full group and then we can then go on.

I also say this because I'm not going to be a member of the Assembly in a few months that I think you guys could get paid more. In other words, I think we should take on a lot more responsibility, and I think, in turn, that would give people more incentive to pay attention, and a lot of these 15-member boards that have a hard time finding membership, a lot of the final decisions could be made by this body, in other words, and have just staff and a few volunteers do things like, for instance, the EDC and the Human Rights Commission.

So that's my spiel, but I really think that the Assembly's a great place. There's a lot of talent in the room, and we should take the bit in our teeth and then run with it.

Speaker MCAULIFFE: Delegate Moran.

Delegate MORAN: I really couldn't be more supportive of Delegate Princi's idea and certainly would join such an ordinance. I think that the foundation of the Assembly in terms of the budget is really the most important thing we can do for our community.

And I think that the very nature of the Assembly is that we all have a different view and we all have a piece of the great work that the County does in terms of sharing, you know, and getting a cost-saving by joining together.

Now, we're not -- we don't have the exact same level of need or interest in a

particular area but, you know, I can certainly be informed by, you know, Delegate Zuern's view point.

And my constituents in Falmouth can benefit from someone else's view, and I think that when you look at the, you know, the benefits of the County to Cape Cod residents, that's exactly what can be expanded upon and where we can bring more benefit.

So I commend the idea and appreciate it.

Speaker MCAULIFFE: Okay. Delegate McCutcheon.

Deputy Speaker MCCUTCHEON: Well, you were working your way down over there. I can wait.

Speaker MCAULIFFE: Nope, I skipped right over.

Deputy Speaker MCCUTCHEON: All right. And that's why they call me the dog.

Speaker MCAULIFFE: Who does?

Deputy Speaker MCCUTCHEON: I do. I very much agree with both Delegate Zuern and Delegate Princi on some pieces of this discussion. I, however, am very concerned that we don't talk ourselves to death before we adopt something and try it out.

There's a new system for the --proposed for the general work of the committees. I think that ought to be tried now. Guess what? It's October. We've got a budget coming up in December, that's soon. That's really -- it's going to be here before we know it.

If we adopt the proposal for the regular work of the committees now, we will then have had enough experience with it to decide how to make it better when we get to the budget. We won't be just starting out with a whole clean slate.

There's another issue there, which is should the whole committee, the whole Assembly debate the budget? I think it should. I think there's some things that need to be changed to make that workable. I think we need to do this -- if we could do it tonight, I'd like to do it tonight to adopt the Clerk's proposal and then tweak it later.

If we can get it next meeting, I think we should do it then if we can't do it tonight because I think we have a tendency to talk things to death, and I'd hate to see this die a slow death. So there you go.

Speaker MCAULIFFE: Anyone else? Oh, yes, Delegate Hughes.

Delegate HUGHES: I haven't been through your specific budget process yet, but I come from one in Harwich where, ultimately, the Board of Selectmen and the Finance Committee sit in a room. And, by the way, we get it done with five members of the Board of Selectmen and seven to nine of the Finance Committee, you almost have this size group.

We start at 8 o'clock on a Saturday morning. We probably don't finish until 5 o'clock on Saturday, but we get through every budget. Everybody is scheduled. Everybody now after doing this for a number of years, the department heads know what is expected of them. They're told what they need to bring in. They come prepared. We get through it. We understand the highlights. We talk about Capital Plans as well as budgets, and everybody in that room then can walk away and say, "I may not remember everything in that budget but at least I heard and understood the budget."

So I'm very much enamored and in favor of all of us hearing the budget, all of us.

Now as far as matters concerning other things that other folks need,

committees and whatnot, that's fine. I think we do that, you know, I don't have any problem with it, with what the Clerk was putting forward in that regard.

But I do think one of our fiduciary responsibilities is to know and understand the budget, and I think the only way to do that is to sit in this room or whatever room we're in at the time and listen to the folks present their budget and ask our questions accordingly.

Speaker MCAULIFFE: Yes, Delegate O'Hara.

Delegate O'HARA: I'll just chime in. I absolutely agree. I agree with Mr. Princi's idea, and I think it makes all the sense in the world so absolutely.

Speaker MCAULIFFE: Delegate Green.

Delegate GREEN: Ditto.

Clerk O'CONNELL: May I make a comment?

Speaker MCAULIFFE: Just a minute. I was going to say when I was on the regional -- Dennis-Yarmouth Regional School Committee, we had a tradition where we had every department head, every principal of every school before us; it was a huge job from December until February. We didn't sit down in a day, but we knew that budget, and we could represent it. We could address it. We knew probably more than we wanted to know but we knew that budget.

So I have been -- I have been a part of both systems. I think it's a better position to be in if you really understand your budget. So that's a personal perspective.

Clerk O'CONNELL: Yes, I just wanted to add -- by the way, thank you for allowing me to speak. From what I'm hearing, I just want to point out that when an ordinance comes in, not so much a resolution but an ordinance, it is the job of the Speaker to assign it to a committee.

So the budget ordinance comes in, it's well within the purview of the Speaker to say I want it to go before the Committee of the Whole, which is the Assembly. You don't necessarily have to have a rule or a law that says that, but if you did, I guess every speaker now going forward would know that that's the intention of that particular assignment when you get budgets -- ordinances related to budgets.

And as far as the recommendations that I shared with you several weeks ago about consolidating committees, you can certainly leave them the way you are or when other matters come up that you want to talk about in committee, they will get assigned accordingly by the Speaker to those five, six, or seven individual committees, or they're consolidated and the Speaker will determine based on the subject matter of the ordinance where that gets assigned, or the chair of that committee will determine based on what the committee is charged with doing; they want to meet to discuss a particular matter or issue, it isn't necessarily an ordinance.

So, I'm very happy and proud of this group to hear that this particular suggestion has prompted some great thought and discussion about what you're going to be doing in a few months, which is very valuable, and I'm just like very proud that it's come to this.

Speaker MCAULIFFE: So I see it as two things, process and structure. I'm hearing from the group, in general, that the process that people are desiring is the budget will be heard by the full Assembly and I'm taking that from the majority of the input.

So we can try that this budget cycle in terms of setting up our meetings during the budget season to be heavier and then not doing the subcommittee reviews so that people

aren't -- so it might mean that you will have two 2-1/2-hour meetings for the budget season as opposed to having your subcommittee meetings prior to meetings. We can try that for a year.

Then the other part of this is the structure which is the committee structure. I would still like to consider bringing forward a resolution to restructure committees because I think that there are some committees that may or may not make a lot of sense and maybe we could combine some so that when, in fact, you do have committee structure we can -- when you do have committee issues, it would be under more of a perhaps two-three super committees.

But let's go with the first, which is the process, and we will bring the budget before the entire Assembly. At then the second, I will get my head into it with the Clerk in terms of the committee structure and see if it makes sense to kind of just bring a resolution forward, and we can vote it up or down. It might be something that we bring back after we've had the opportunity to do one budget cycle before the full Assembly.

But I just don't want the Assembly to have kind of an outdated committee structure because of some of the subjects or subcommittees no longer exist.

Delegate BERGSTROM: Madam Speaker?

Speaker MCAULIFFE: Yes.

Delegate BERGSTROM: Having gone down this road, I have to just make a couple of comments is that one of the issues with the --

Speaker MCAULIFFE: Yes.

Delegate BERGSTROM: -- one of the issues with the committee process was a lot of times, and it wasn't the fault of staff, we just asked questions that didn't have answers. If we didn't get the information, we would punt, you know, or somebody would be there, and we'd say, well, you know, you'll have to come back next week, and we'll make a decision.

So, if we -- I agree. I think it probably would be a better process to go through the full Assembly with the budget review. But as each part of that budget comes forward, the Human Services, for instance, gives us, we have to have a vote on it. In other words, we can't just say, well, that sounds good. We'll consider it when the whole budget comes. I think it should be -- if you're going to go piece by piece, you have to vote each section individually because, otherwise, you're just going to wind up having the same discussions of minutia at the end of the time.

So it's important if somebody, for instance, the Assembly process -- I mean the committee process, we were simply making a recommendation, you know. We took a vote as to whether to recommend it for or against, but it was up to the full Assembly to make the final decision. But if the full Assembly is actually holding the hearing and the Committee of the Whole is in front of them, then you have to set up a process by which we build the budget piece by piece. And it's not going to make everybody happy but at the end of the day you'll know where the votes are. So that's my recommendation.

Speaker MCAULIFFE: Thank you. Thank you for the suggestion, because I can see if someone still has an issue at the end of the time -- it might alter things some. And I'll have to get some advice on if we build a budget, I guess the ordinance is just a formality of the final number.

Delegate Zuern.

Delegate ZUERN: Are you thinking then of starting earlier at 3 o'clock when

you're saying 2-1/2 hours for meeting starting earlier?

Speaker MCAULIFFE: I wouldn't necessarily start earlier. I would really try and structure the presentations and the meetings so that we could do two hours, but sometimes it might be 2-1/2.

Delegate ZUERN: Yes.

Speaker MCAULIFFE: If we need an extra meeting, we have unfortunately done that at the committee level; we may have to consider that if we feel like we don't have enough time. I'm not sure that that will be necessary because if we had had the discussions all the way along, we do have the meetings at the end that are built-in for -- there's an extra meeting right now for general discussion. We may not need that extra meeting. We might be able to use that for actual presentations.

So I will sit down with the Clerk, and we will try and figure out how we can put this into a timeframe. It may take some extra time, but I don't want it to be something that becomes onerous for people. It can be onerous, but I think it also will give everybody a lot more information.

And it's true, we are all at a disadvantage when we use our subcommittee structure, and I do really appreciate that because there are a lot of groups/boards that function through their committee work.

But I also think that you -- if we can -- if I can try and keep everybody on track, or whoever the Speaker is, going to keep people on track and not, you know, let things get -- go too long, then perhaps it may be beneficial for everybody to participate.

Delegate O'Hara.

Delegate O'HARA: Thank you. Very quickly, I don't know how -- about everybody else, but it's easier for me to run long than it is to come early. I don't know how everybody else feels about that. But if a meeting runs an extra half-hour/45 minutes or an hour, it's easier on my lifestyle. I don't know how it fits with everybody else.

Speaker MCAULIFFE: Yes, I think most people -- with the subcommittee, that was one of the issues with getting attendance at subcommittees is sometimes during the day it's a very challenging thing.

Delegate O'HARA: Right.

Speaker MCAULIFFE: It's okay if it's once, but if it's on a regular basis -- that's why I would prefer to start at four and then if it goes to 6:30 -- my goal is always to finish by six. If it goes till 6:30 then it may.

Delegate O'HARA: Great. Thank you.

Speaker MCAULIFFE: Anyone else? Yes, Delegate McCutcheon.

Deputy Speaker MCCUTCHEON: I am, I think everybody knows, retired. I haven't forgotten what it is to work, however, and I think we need to be cognizant of those people who have jobs because one of the things we're working for here in the Assembly and at the Cape Cod Commission is jobs for people on Cape Cod, and let's not have you be fired because you couldn't go to enough meetings.

Speaker MCAULIFFE: All right. So does anyone have any other business-- Yes, Delegate Chaffee.

Delegate CHAFFEE: Thank you, Madam Speaker. I'd like to update the Assembly very briefly on something that was before us last year.

In November 2017, the Assembly adopted a resolution to support the creation

of a federal buffer zone to prevent commercial trawlers from working close to Cape shores and depleting the herring fishery.

On September 25th of this year, the New England Fishery Management Council voted to protect New England herring by implementing a 12-mile buffer zone from Maine to New York, and this will prevent commercial trawlers from depleting the Cape's herring stock.

Before the rules are implemented, they have to be approved by the National Marine Fishery Service.

Speaker MCAULIFFE: That's great. So concrete result. Great.

Yes, Delegate O'Malley.

Delegate O'MALLEY: And I would add off the Cape it's actually 25 miles.

The Cape got a larger buffer than the rest of the whole coastline.

Delegate CHAFFEE: Right. Right.

Delegate O'MALLEY: So, good work.

Speaker MCAULIFFE: Anything else? I'll take a motion.

Deputy Speaker MCCUTCHEON: Motion to adjourn.

Speaker MCAULIFFE: We are adjourned. Thank you.

Whereupon, it was moved and seconded to adjourn the Assembly of Delegates at 5:55 p.m.

Submitted by:

**Janice O'Connell, Clerk
Assembly of Delegates**

List of materials used at the meeting:

- **Business Calendar of 10/3/18**
- **Unapproved Journal of Proceedings of 9/19/18**
- **County of Barnstable Declaration of Independence 1774 - 2018**
- **PowerPoint presentation slides – Cape Cod Commission and draft RPP changes**
- **IT Department handouts: chart and exhibits A, B and C**
- **Copy of PowerPoint presentation slides of Assembly of Delegates Standing Committees, analysis spreadsheet and related email question and response**